

Visual Controls are :-

Simple, clear and concise visible indicators which show at a glance the status of a machine, a resource, and an entire plant in connection with a plan or definable objective.







Status of all areas clearly communicated allowing focus on problems

Topical information, easily accessible, simple data collection

Ownership is spread across a team rather than just the leader

Concentrates on continuous improvement

Advantages

Promotes a synchronised approach between cells yet still identifies best practice

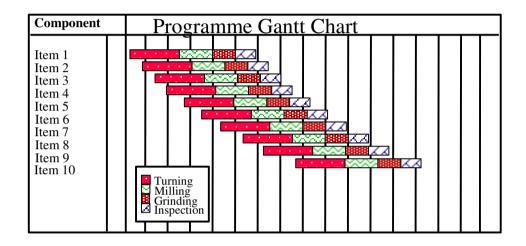
Concentrates on facility and resource rather than individuals

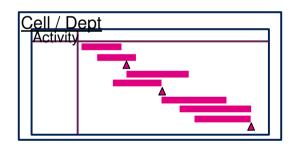
Gets the teams working together, driving improvements from within



Examples of Visual Controls:













Skills Matrices Examples of Visual Controls

- No Training

- Fully Trained

- Planned Training

- Gaining Experience

rols	:	Joe Bloggs	Bill Door	Sam Grimes	Mike Jones	John Petal	Hugh King	Paul Smith	Jim Smart
Γ	Marking				×	\boxtimes		\boxtimes	\otimes
	Degrease	B					\boxtimes		
	Alochrome	×		-		-	-		
	Anodise								×
	Flaw detect								
	Stripping		\otimes					\boxtimes	
	Spray		×						
	Masking		-	•			•	-	

Allows:

- Quick identification of available current skills.
- Management to deploy workforce where required.
- The workforce to be provided with additional relevant skills in a timely manner.
- The workforce to be as flexible as possible.



Production Control

Examples of Visual Controls:



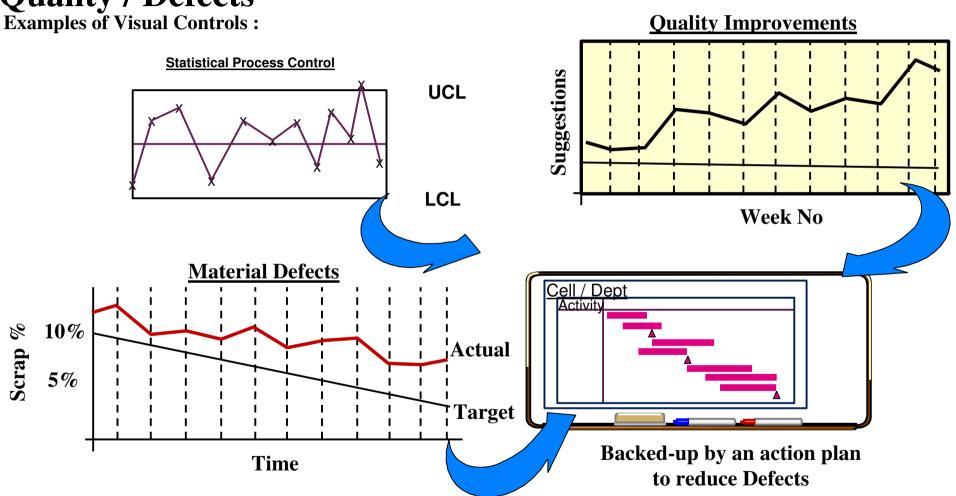
Part Description Part Number - A		D	Date :- 10 September 1998			Daily Target:- 400 Items				
Time	Target Quantity	Accumulated Target Quantity	Actual Quantity	Accumulated Actual Quantity	Lo	oss	Accumulated Loss	Remarks	Actions	
08:00 - 09:00	60	60	60	60		0				
09:00 - 10:00	60	120	50	110	1	0	10	Fault material	Change batch material	
10:00 - 11:00	40	160	44	154		0	6	Regained 4 items		
11:00 - 12:00	60	220	56	210		4	10	4 items scrapped	Tool set changed	
12:00 - 13:00	20	240	20	230		0	10			
13:00 - 14:00	60	300	65	295		0	5	Regained 5 items		
14:00 - 15:00	40	340	41	336		0	4	Regained 1 item		
15:00 - 16:00	60	400	52	388		8	12	Dia (c) out of tolerance	Tool set changed	
Overtime			12	400			0			
TOTAL ITEMS PRODUCED :- 400										

Enables quantification of over spend (eg. material, labour etc.)

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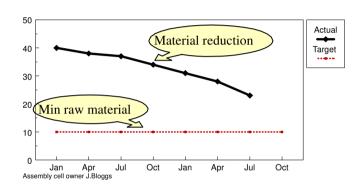
Quality / Defects Examples of Visual Controls:



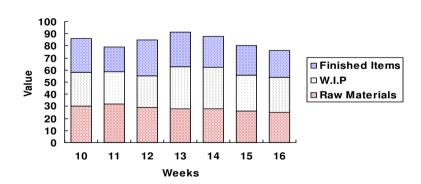


Inventory

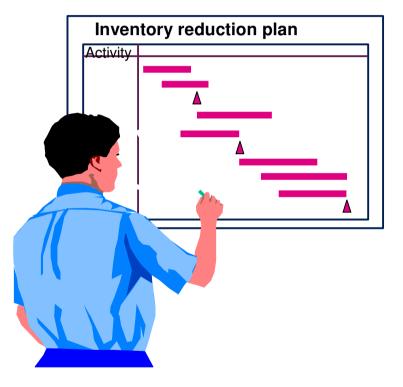
Examples of Visual Controls:



Material Inventory





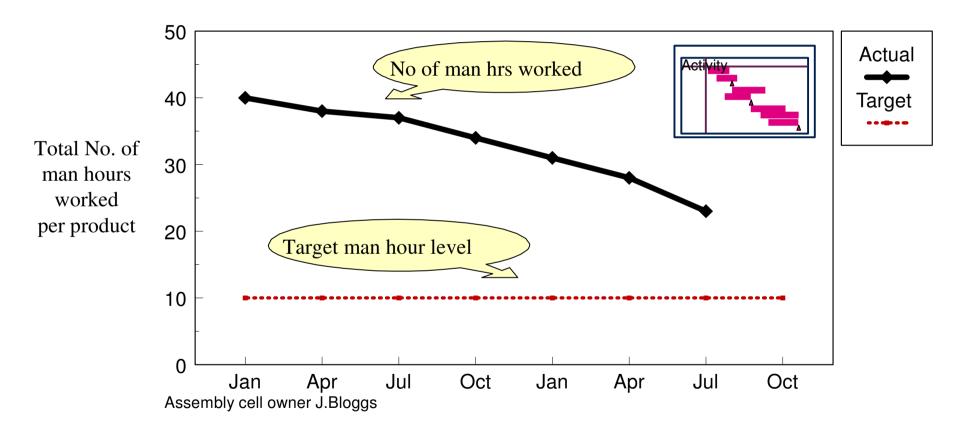




Man-hour Reduction

Examples of Visual Controls:







What is Job Standardisation?

- A formalised method of documenting procedures, tasks, and times relating to man, machines and materials.
- More than a set of job instructions.
- Enables everyone to understand the instructions involved.
- A process that involves the whole team in the development of standards.
- A method which ensures repeatability of the manufacturing process
- **→** The foundation for improvement

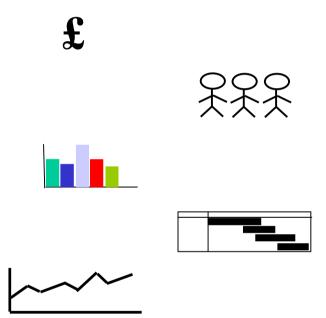




Why?

Method and time are fundamental to:

- Product costing
- Man-hour / manpower planning
- Capacity planning
- Scheduling
- Performance analysis / review
- Target setting



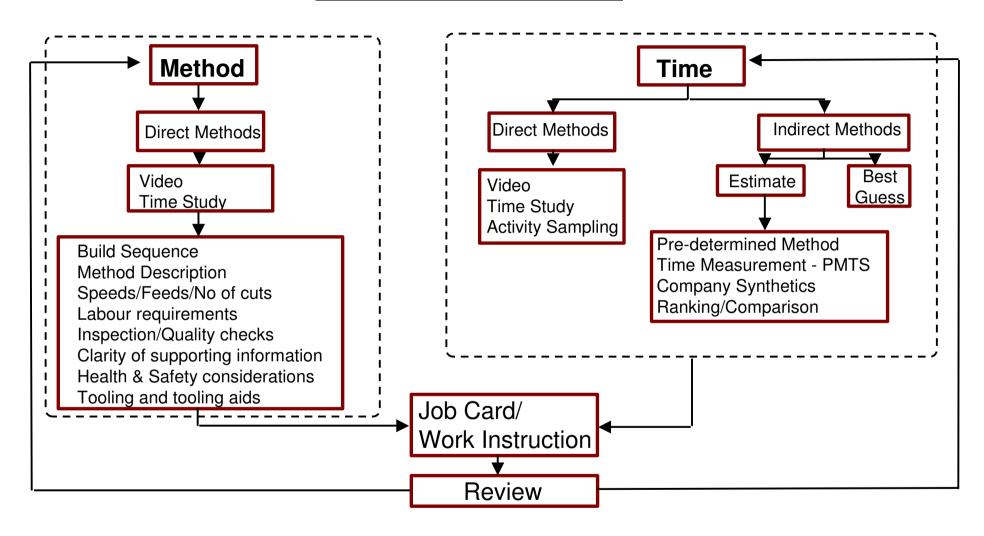


Benefits

- Enables capable and repeatable processes.
- Process control at source.
- Improves accuracy of planning.
- Leads to better adherence to plans.
- Provides a platform from which continuous improvement can be made.
- Reduces costs.
- Improves quality







Method and time are both essential to job standardisation



Review

Example of a low volume / high variety job sheet

Predominantly used low volume industry. e.g. aerospace

All methods must be stamped to indicate that they have been correctly carried out.

Deviations from agreed time are usually captured on Shop Floor Data Capture System

Part No: pC564J0001-000								
Part - Hinge pin								
Material - Aluminium / Steel								
Operation No	Time Run/ Set	Method	Stamp					
1.0	/	Receive Material	\Rightarrow					
2.0	5	Inspect Material	\Rightarrow					
3.0	/	Marshall Book in	\Rightarrow					
4.0	/	Receive Material	\Rightarrow					
5.0	/	Milling :- - Block Up - Mill 2 Rebates - Mill 2" Slot	\Rightarrow					



Review

Example of a high volume / low variety job sheet

- Measures differences in cycle times within the cells.
- Used for analysing any variances.
- Brings a standard approach to walking, handling & machine times, methods, cycle time & work in progress.

